

Introduction

“Security” continues to be a source of concern and confusion for enterprise IS management: increasingly, it is receiving the attention of the CEO in addition to that of the CIO.

Security in a networked environment used to be just “keeping the bad guys out” and the standard response to that was, “Put in a firewall.” Today, in a world of extended connectivity via extranets and Virtual Private Networks (VPNs), it is just as important to be able to “let the good guys in”: customers, partners, suppliers and subcontractors need to be given secure, controlled access to specific resources in order to facilitate business relationships. Next, it is now acknowledged that most network-enabled fraud actually arises from within the enterprise: the traditional firewall is no help here and a new set of security measures is needed.

Managements’ attitudes to this changing security environment are conditioned by the historical difficulty and expense of enforcing security consistently across multiple systems on multiple platforms. End-users, also, (whether employees at work or consumers at home) object to working with multiple, intrusive security procedures.

Often, a fundamental issue is the absence of a policy-based approach to security. The fear, uncertainty and doubt surrounding both the commercial threats and the countermeasure technologies are accompanied by a failure to perceive measurable Return On Investment (ROI) and the perception that a full-scale security régime carries a very high Total Cost of Ownership (TCO).

While management understanding of the Risks and Threats (see below) is a necessary precondition for implementing a security régime, these ROI and TCO issues need to be addressed. More recent solutions offered in the security sector seek actively to assist in policy formulation. It is then possible to provide an implementation methodology which draws directly on the rules formulated under that policy. Finally, enterprise-wide security management is enabled through the use of common directory services.

This paper focuses on the goal of cost-effective security implementation. After a brief review of the terminologies, the rationale and business impact of the new security paradigm are examined in the following pages.

The theory – threats, risks and countermeasures

The following table illustrates, with a limited sample, the importance of distinguishing between “Threat” and “Risk”:

Table 1: Threats and Risks

Threats	Risks
External (hacker penetration)	
Benign “Ethical” “Just for kicks”	Generally beneficial Adverse publicity
Malicious Data theft/corruption/destruction Fraud	From minimal to disastrous Very serious
Internal (improper access)	
Accidental Breach of Confidentiality Security loophole created	Potentially serious Probably critical
Malicious Data theft Data corruption Fraud Data destruction	Very serious Very serious Very serious Potentially disastrous
Denial of Service	Potentially disastrous

Source: IDC, 2000

The risks, categorised by cost, can be further analysed.

For example:

- direct financial loss – e.g. through fraud
- indirect loss – e.g. operational (remedial) costs
- adverse publicity – “image loss”

The threats generally relate to data - destruction, corruption or theft - and are frequently realised through impersonation. “Denial of Service” receives less press coverage but is increasingly critical for enterprises which commit much or all of their business to the online environment.

Countermeasures

It is usual to categorise countermeasure objectives as:

Countermeasure	Objective
Privacy	controlling access to data
Integrity	ensuring that data is neither corrupted nor destroyed
Authenticity	verifying the origin or provenance of the data

Source: IDC, 2000

And to identify two security régimes:

Security	Régime
Site	typified by firewalls, access gateways and intrusion detectors at server level and by anti-virus products at client level.
Traffic	largely achieved through the use of communications encryption techniques

Source: IDC, 2000

Technologies and products

Within the Site and Traffic categories, the specific functions which may be required include firewalls, encryption, antivirus and “3A”. This multiplicity of components has been one of the major impediments to the deployment of good security régimes and modern practice is to adopt a number of inter-function protocols. The side bar, right, identifies some important terms currently in use.

A simplified model of the functionality required is:



Source: IDC, 2000

Some important terms...

Functions

Firewalls

Both software products and “appliances”

Encryption

Including Public Key Infrastructure and Digital Certificates

Antivirus

Including “Mobile Code” and content filters

“3A”

(Authentication, Authorisation and Administration) including Intrusion Detection and Audit, Single-Sign-On and “Two-Factor Authentication” (Tokens, including Smart Card products)

Inter-function Protocols

LDAP

an open protocol which allows applications to both get information from and put data to compliant directories

aznAPI

an open Authorisation Application Programming Interface (API) which uses authenticated user identities (e.g. from a PKI or Kerberos service) to determine user permissions

OPSEC

a proprietary (Checkpoint) protocol which provides interoperation among multiple security products

IPSec, ISAKMP and SKIP

open standards which enable secure Virtual Private Networks to be implemented

PKIX and CDSA

open protocols which aim to permit full interoperability between Certificate Authorities

The operational requirements come first...

Adequate security is an absolute pre-condition for responsibly carrying out business transactions online.

It is certainly the case that any organisation deploying information systems needs to consider security issues. However, if the organisation has any online deployment at all, that consideration is essential and it is not overstating the case to say that adequate security is an absolute pre-condition for responsibly carrying out business transactions online.

What constitutes “adequate” security? Inevitably, “it depends”. In fact, it depends on basic system design as well as on the security inherent (or not) in the component applications and any additional security provisions. The system design issue has to do with ensuring that sensitive data and sub-systems are capable of being protected.

To take a naïve case: if a web server carries confidential data in order to handle web user requests (customer credit status, for example), it is inherently more difficult to guard that data than if it is carried on a system which is protected by the site firewall. This requires implementing a dialogue between the external, vulnerable web server and the internal, secure system.

At the other end of the scale, if a web site is totally passive, carrying only “brochure” material, the risks associated with going online may be limited to the “corruption” (e.g. defacing) and “Denial of Service” cases. However these are not trivial matters – for example, obscene material posted on a web site could damage the corporate image, even though it is not in the same league as breaches of the confidentiality of customer account data on a banking system.

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There is no avoiding the threat-risk analysis: it is the essential precursor to any consideration of specific countermeasures. Today’s operational requirements, however, include the use of “security” technologies to enable new kinds of networked business. The cryptographic technologies now available can be used to permit secure access to an enterprise’s system assets through the rigorous authentication of external as well as of internal system users. Digital Certificates are the means by which these trusted relationships are established: the creation and management of these certificates is now a further demand to be met by system managers.

At all stages – procurement, deployment and operation – it is important that the products and techniques adopted be matched to the specific operational requirements of the organisation: there are absolutely no (honest) “one size fits all” propositions in the IS security shopping mall.

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When the analysis has been completed, the cost of building the secure environment can be assessed. The cost of acquisition of the required specialised products is likely to be exceeded by the cost of deployment and this in turn will certainly be exceeded by the ongoing cost of managing those products.

...but the business case is what counts

With almost everything in IT, the ongoing cost of ownership of a technology is likely to have a present value which far exceeds the initial cost of acquisition and deployment.

In the case of a security implementation, existing ongoing costs will typically figure very prominently in any evaluation of achievable Return On Investment.

Most enterprises have already made significant investments in security, ranging from features which are embedded in diverse operating systems and application software suites, through add-in products like virus detection/prevention to discrete, site-wide firewalls and perimeter access controls. Such sub-systems are probably autonomous, resulting in the existence of multiple access control lists, password directories and the like.

In the past, before new sub-systems could come on stream, the IS security manager had first to ensure that the security policy formulated (after performing the threat-risk analysis) was implemented consistently across the diverse operating systems and application suites already referred to. This implementation (and all subsequent maintenance and policy amendment actions) has been all too likely to involve “touching” a large number of devices, from system components like firewalls, routers and servers down to individual workstations and PCs. For example, when an employee leaves, it is necessary to delete their permissions from all directories and Access Control Lists with which they have been involved.

It is the ongoing burden of multi-platform/multi-suite maintenance which, at the least, gives “security” a bad name and which, at worst, invalidates the investment proposal.

Security products are changing to meet the new requirements:

Design and implementation

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- This capability dramatically reduces the effort required first to implement the policy and subsequently to modify it in the light of changing business requirements.

Operation

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- Not writing permissions (access control and authentication) into each application but establishing a central point for policy management again results in reduced effort and hence much better ROI.

There is a new security paradigm

The needs identified above have become ever more obvious in recent years and a number of system vendors have addressed one or more aspects, often by the insightful adoption of related standards, whether open or proprietary.

Initiatives in:

- Inter-operation among multiple security components
- Integration of security processes with enterprise directories
- Centralised management of Access Control Lists
- Tackling the inherent insecurity of the operating system itself

have all been the subject of product releases from both security specialists and general system vendors. Most modern security products now inter-operate using well-defined standard protocols and this allows “best of breed” products to be integrated. Increasingly, partnering relationships with companies like Finjan (content filtering for malicious code) and Content Technologies (email filtering) are significant for the newer security products.

Now that it is feasible to build aggregated security systems, the industry has developed multi-function perimeter gateways and security suites. Prominent among these are “SecureWay” from Tivoli, “AccessMaster” from Bull and “Border Manager” from Novell.

Whatever the technologies, buzzwords and acronyms involved, a common goal of these new security products is to reduce design and implementation costs, operating cost and operating risk by centralising security management. Once this has been achieved, the mechanisms are available to manage security through explicit policies which, defined and maintained centrally, are propagated out to the set of compliant security sub-systems. In such an environment, a change in policy can be implemented automatically through a single high-level action rather than manually on each component system.

Bert van Wijk, an IT Project Manager at KLM, who has recently worked with such a product, said:

“Centrally managed access control enables us to administer and, more importantly, revoke access rights across multiple applications from a single point. Previously, administration and revocation of a user’s access rights required operations across multiple systems separately... (The) central management allows for reduced TCO while removal of the need to write ‘permissions’ – identification and access control – into each application by the introduction of a central policy scheme improved the ROI.”

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Conclusions

While security technologies have progressed rapidly in recent years (especially in the sectors amenable to cryptographic solution), understanding of the relevance and cost-effectiveness of the available solutions has not kept pace.

“Security” actually enables new kinds of business process.

The business pressure to extend online access to partners, customers and others suggests an alternative view in which “security” actually enables new kinds of business process.

This paper distinguished between a situation which is typical in today’s enterprise systems – (more or less) secure components – and the more recently developed type of solution: based on a security policy, implemented via explicit rules and operated in conjunction with efficient system-wide directory services – to produce a secure enterprise.

The central goal of modern security design is to use explicit management tools to:

- (1) ensure the ongoing integrity of the systems —
so meeting the security objective itself
- (2) reduce the costs of both implementation and operation —
so reducing Total Cost of Ownership and generating a better Return On Investment.

We conclude that current, integrated solutions – dealing with both site and traffic issues through a coherent, policy-based structure – warrant close attention by organisations whose existing systems are implemented at the component level.

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