



Microsoft Systems Strategy: Information At Your Fingertips

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Executive Briefing Programs

M

The Microsoft Vision

Information At Your Fingertips



**Integrate any type of
information**

**Access information
independent of location**

**File, retrieve, browse
information easily**

**Communicate and work
with others**

Solutions-Enabling Technology

OLE

**Office
application
objects**

**Development
tools**
(VB, VBA, VC++, etc.)

Win32™

**Windows™
Family**

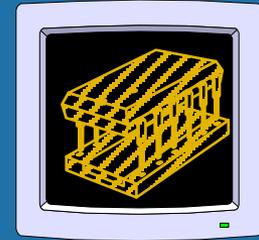
**Workgroup
Services**
(Network, Messaging)

*Software-defined
Architecture*

WOSA

Systems management

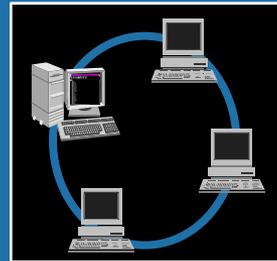
Organizations Have Multiple Business Requirements



*Technical &
Engineering*



Power Users



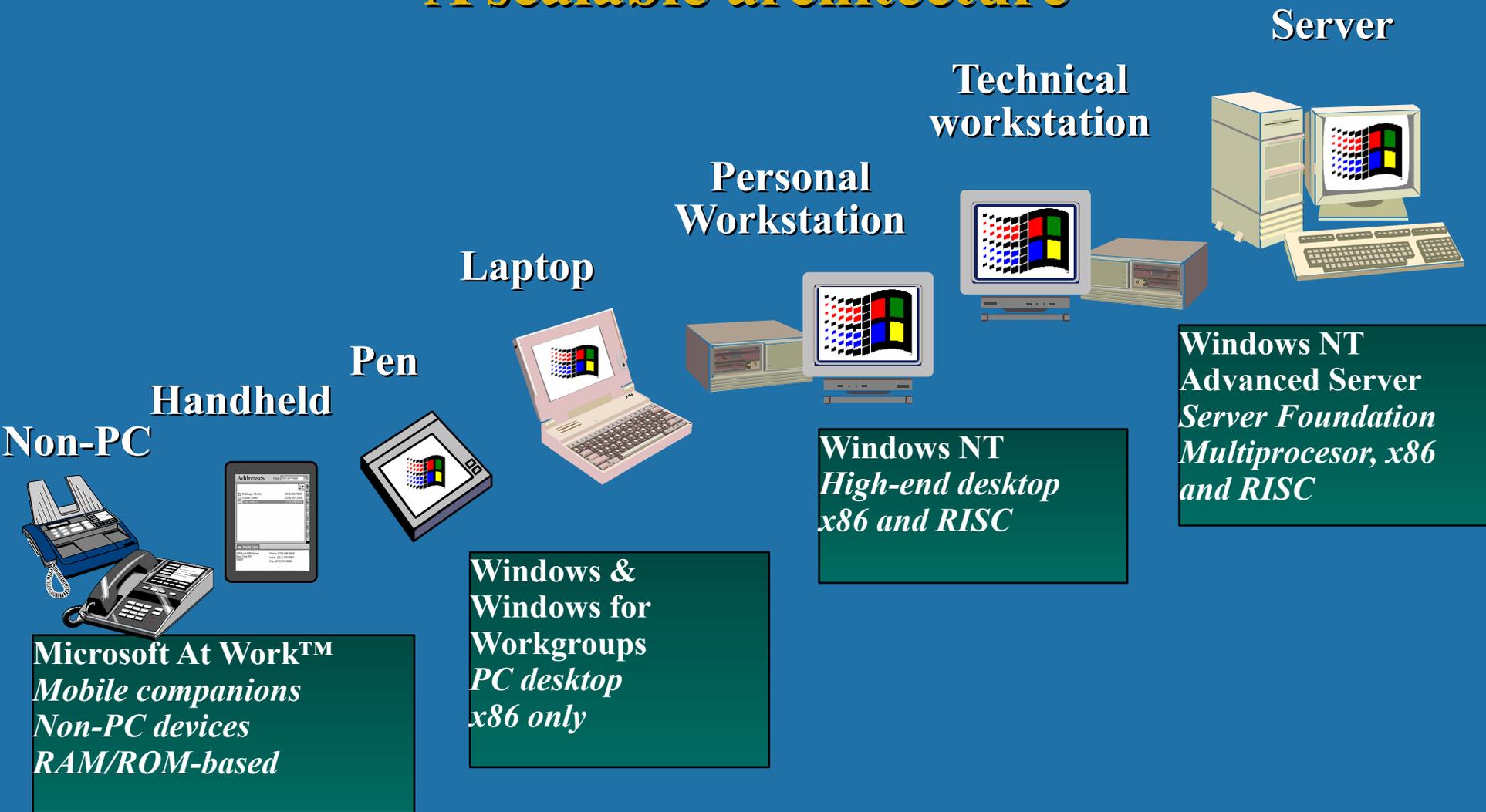
*Knowledge
Workers*



*Mobile Users
(sales, service)*

The m WINDOWS Family

A scalable architecture



Consistent:

- ◆ User interface
- ◆ Application interfaces
- ◆ Applications

“WinPad”

Mobile companion

Under 1 lb, under \$1000

Works with Windows desktop

Pen-based, not pen-centric

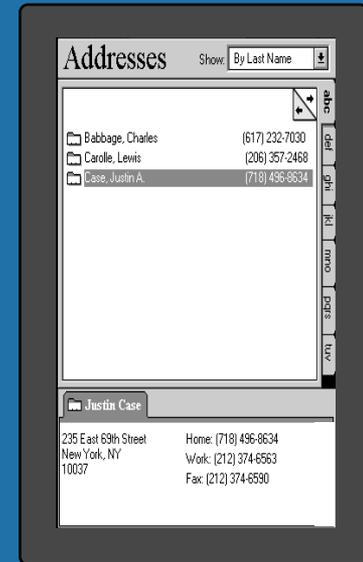
Open system, 3rd party participation

PC Manufacturers

Software developers

Communication vendors

Builds on Windows’ strengths (API, tools)



WinPad: What's Inside

Microsoft At Work kernel

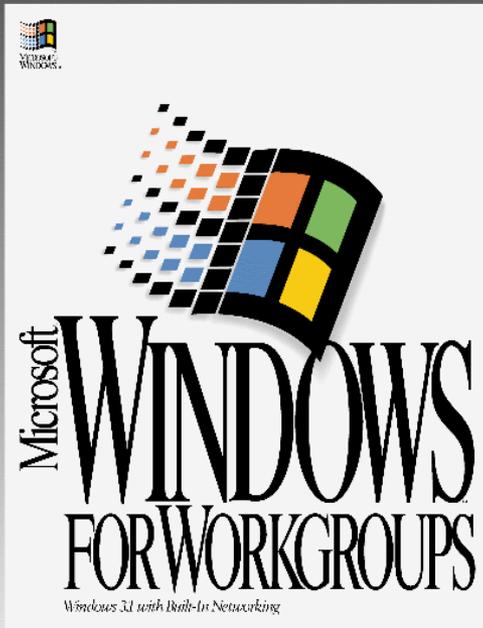
Pen recognition

Visual Basic runtime

**PIM (Personal Information Manager
apps)**

Communications

Windows for Workgroups 3.11



The best client for Business desktops

The fastest version of Windows

The best networking support

Great mobile services

A stepping stone to future releases of Windows

Pre-installed by many OEMS

Gateway, Zenith Data Systems, CompuAdd - all systems, Zeos International, Lexmark Midwest Micro, Asia Source, Inc. Aquarius Computers, Intelligent Computers & Technology (ICT)

Windows For Workgroups

The Best Client For Business Desktops

32-bit protect mode network drivers for faster network I/O & smaller memory footprint

32-bit file access for faster disk I/O

Admin control of peer services, security

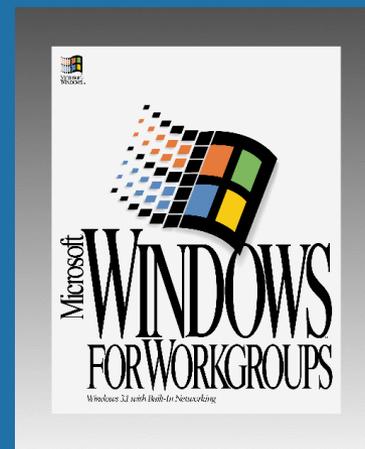
Banyan connectivity

Value added services

At Work FAX

Remote Access

Mail



Windows NT

The power of a workstation with the ease of use, productivity and compatibility of a PC

Technical

Intergraph, Mediavision, National Instruments, M-P Engineering, Johnson Properties, Spatial, AutoDesk, CADKEY, Rasna

Business

D&B, Ingres, Platinum, Arbor, Fourth Wave, Pilot, Innovative Technologies, Edinburgh Petroleum, Ross Systems, Objectivity

Development

WatCom, Congruent, Guild, Ithaca, Mark V, MicroEdge, Blue Sky, Phar Lap, Impact, MetaWare, Kofax, Softool, Silicon Valley

Workstation Performance For Less Than Half The Cost

	Model	SPEC int92	Cost \$K
<i>Sun</i>	10/51	64	\$28
<i>RS/6000</i>	375	61	\$25
<i>HP</i>	735	82	\$35

<i>Alpha AXP</i>	150	84	\$10
<i>NEC</i>	RS-44	88	\$8

Windows NT 3.1 Update

400,000 units shipped

250+ 32-bit applications shipping

Over 100 development tools shipping

Outselling Unix on the workstation

**Hundreds of companies using it in
production**

Windows NT “Daytona”

Smaller, faster desktop platform

**Better, more reliable way to run
Windows applications**

32-bit OLE2 support

3D graphics support

Works with what you have today

**The best workstation for TCP/IP
environments**

Banyan support (beta)

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The Compound Document

OLE 2.0



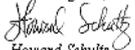
Starbucks Quarterly Summary

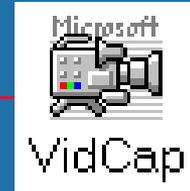
Dear Shareholder,

Since many of you may be unfamiliar with the company's history, we'd like to take a moment to share our fundamental ideals and aspirations with you. From the day we opened our first store over twenty-one years ago, Starbucks has been based on an uncompromising (some would say fanatical) dedication to providing the best coffees in the world.

We are confident that commitment to excellence, in our people and in our products, on the part of employees and shareholders alike will continue to make Starbucks the standard by which others in our industry are measured in the years that lie ahead.

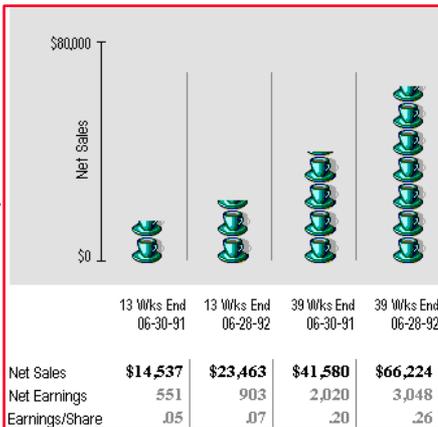
In the meantime, this cup's on us.

Warm Regards,

 Howard Schultz
 Chairman, President, CEO



Quarterly Earnings

(In thousands, except earnings/share)

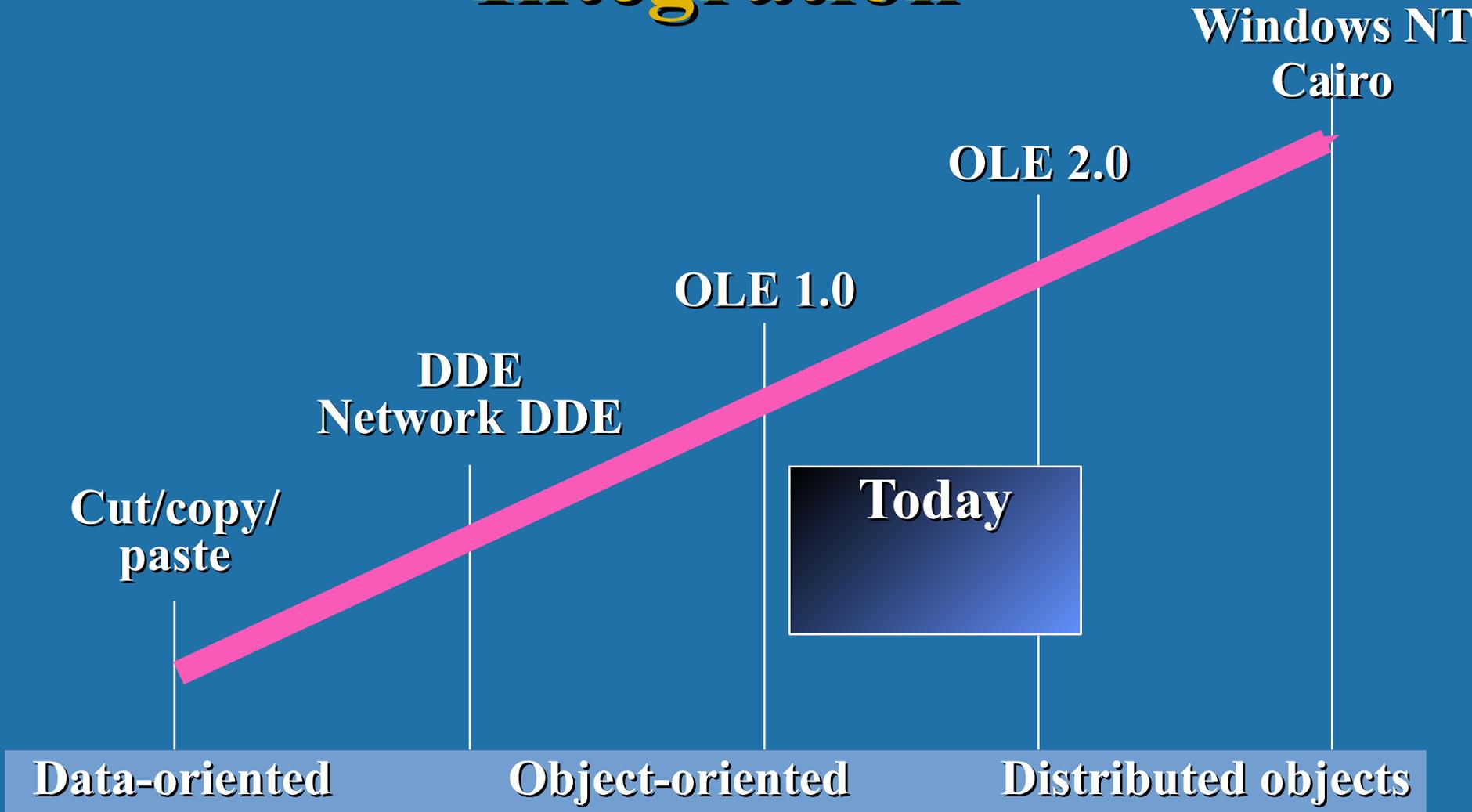


All areas of the business have shown overall long term growth. As new business opportunities arise, we will take advantage of positioning them within similar environments inside the stores to maximize their impact to overall sales. We believe that in the next 12 months the company revenues will meet or exceed the actual receipts represented in this graphic.

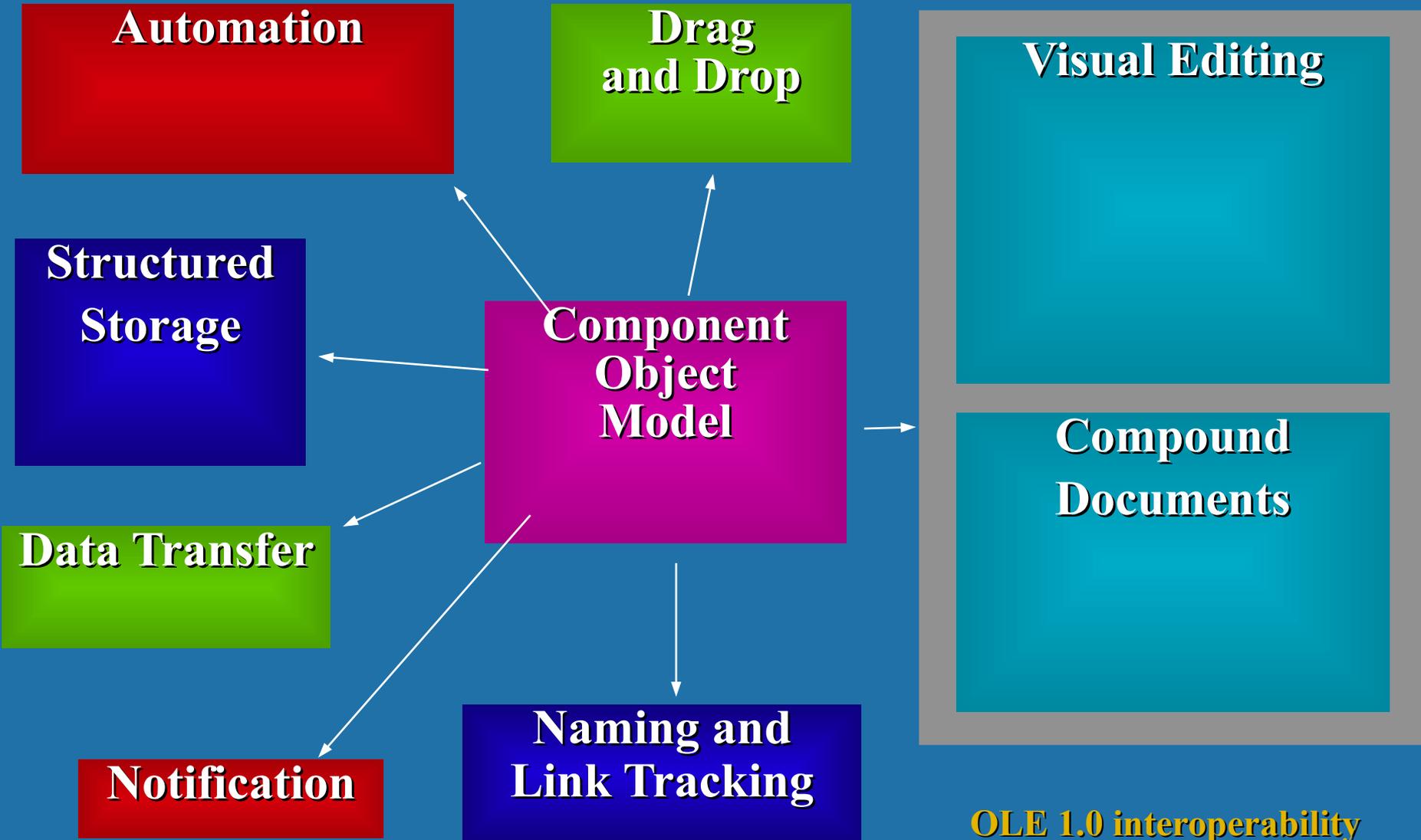


Core technology
 incorporated
 into future
 operating systems

OLE And Application Integration



OLE 2.0 Features



Cross-Platform Interoperability

Open specification

Industry
input

**Common
Object
Model**

Windows NT



OLE



Windows



Mac[®]

OpenVMS

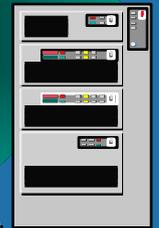


ULTRIX
SunOS
HP-UX[®]
AIX[®]

ObjectBroker

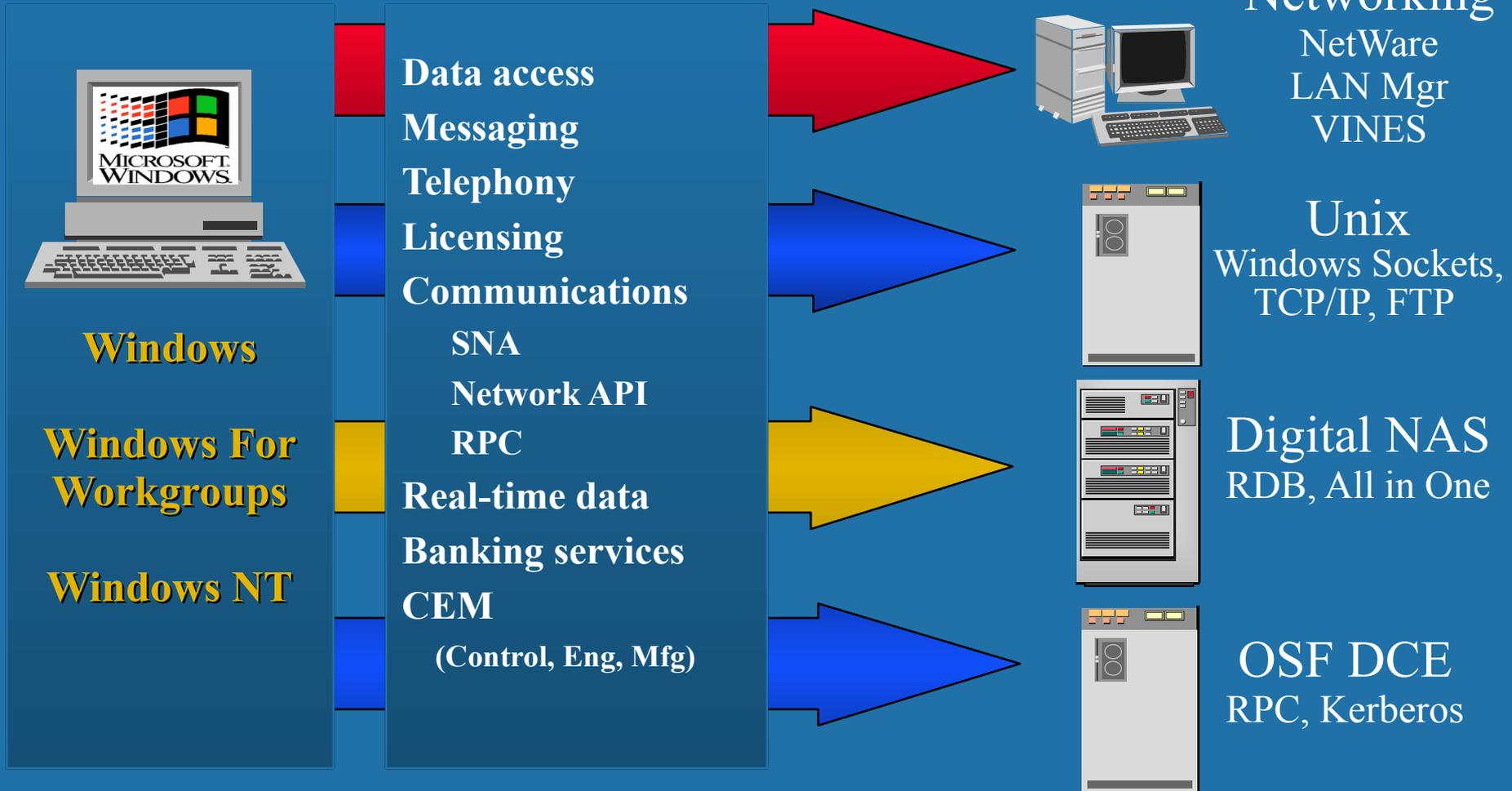


Other



OSF/1

Windows Open Services Architecture



Open Systems Through WOSA

ODBC Supporters

Apple Computer, Bull HN Information Systems, Cincom Systems, Computer Corporation of America, Coromandel Industries, DEC, EASEL, Fulcrum Technologies, Hewlett-Packard, IBM, Information Builders, Informix Software, Ingres, IQ Software, Micro Data Base Systems, Micro Decisionware, Microrim, Microsoft, NCR, Neon Software, Novell, Oracle Corporation, PageAhead Software, Pioneer Software, Progress Software, Raima, Retix, Rochester Software, Software AG, Sybase, Tandem Computer, Teradata, Uniface, Unify, Watcon

License Service API Supporters

Apple Computer, Inc., Banyan Systems, Inc., Brightwork Development, CompuServe, Inc., Digital Equipment Corporation, Funk Software, Inc., Hewlett-Packard Company, Ingres Software, Inc., InterWorks, Inc., Isis Development Corporation, Microsoft Corporation, Managers Association, Microsoft Corporation, Novell, Inc., Oracle Corporation, Open Software Foundation, Symantec, Software Publishers Association, Tangram Systems, WordPerfect Corporation

Windows Sockets API Supporters

3Com Corporation, AGE Logic Inc., Easel & Whiteside Software, Digital Equipment Corporation, District Corporation, Frontier Technologies Group, FTN Software, Hewlett-Packard Company, Intel LAN Systems, IBM, Ingres, Intel Corporation, JSB Corporation, Microsoft Corporation, Net Manage Inc., Network Research Corporation, Novell, Inc., Sun Microsystems, Inc., Ungermann-Bass, Walker, Richard & Quinn, Wollongong Group

SNA API Supporters

AT&T, Banyan, British Telecom, CompuServe, DEC, ExMachina, Hewlett-Packard, Microsoft, Novell, Prometheus, SkyTel, SoftSwitch

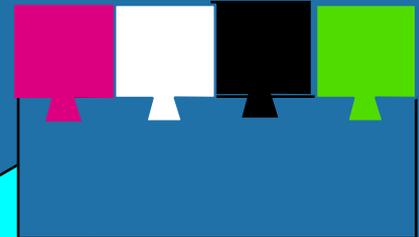
Windows SNA API Supporters

Attachmate, Andrew Co., Computer Logics, Data Connection, DCA, Easel Eicon, FutureSoft, IBM, ICOT, International Computers, Microsoft, Multisoft, NCR, Network Software Associates, Novell, Olivetti, Siemens-Nixdorf, Systems Strategy, Wall Data, Inc.

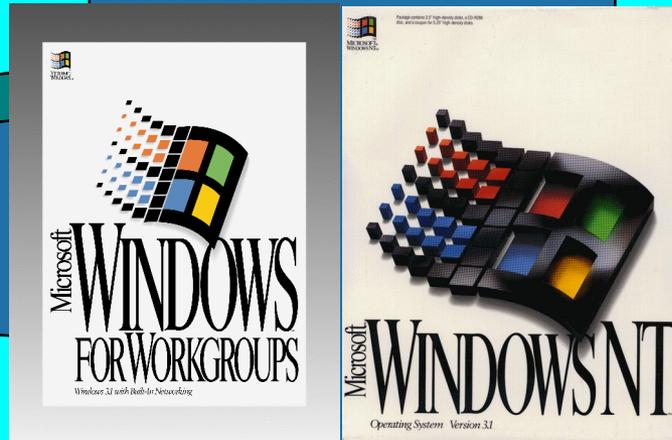
Supported By Over 100 Vendors!

Windows Futures

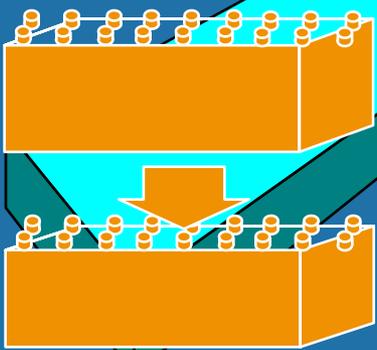
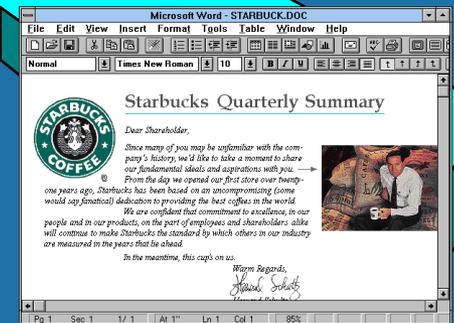
User Interface



Object Model

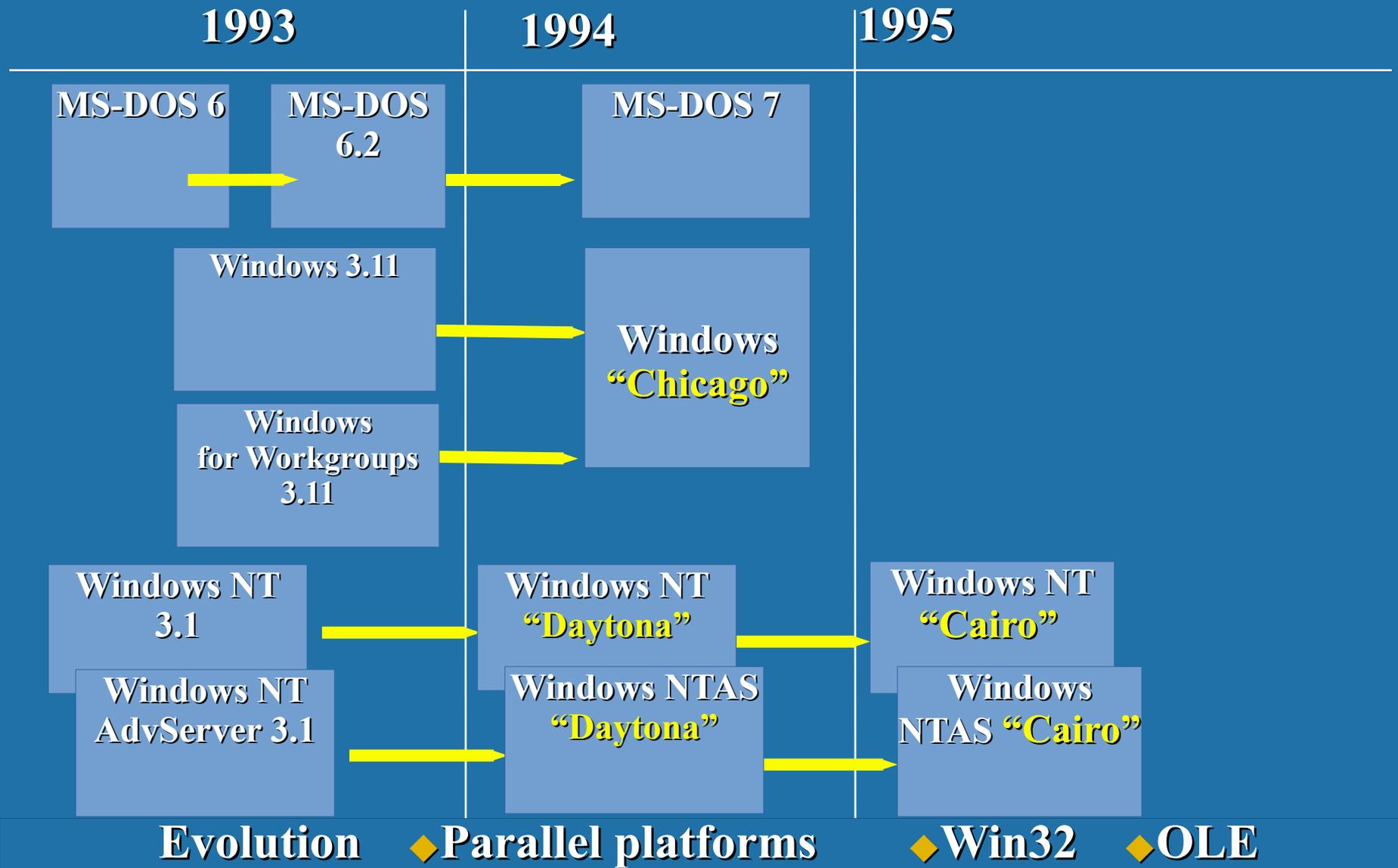


Document centric



Plug and Play

Windows Family Planned Future Releases



Mission of Windows *Chicago*

Customers

Make using PCs easy for everyone

Reduce cost of PC deployment

The industry

Create a no-excuses standard for PC hardware

Enable great new applications on a mainstream platform

Customer Benefits Of Windows *Chicago*

Easy to use

Plug and Play architecture

Intuitive interface

Powerful multitasking system

**Complete, 32-bit preemptive
multitasking OS**

32-bit applications interface

Great platform for communication

LAN, WAN; client, peer

Messaging and mobile solution

Safe, Hassle-Free Upgrade

Compatible

MS-DOS[®]-based applications and drivers

Windows 3.x-based applications and drivers

Performs well on mainstream platform

Easy transition for Windows 3.x-based users

Reliability improvements throughout

Windows NT “Cairo”

The Next Generation

Open Client

Information at Your Fingertips

Object-oriented frame work

Query based information access

Powerful Server

Distributed computing infrastructure

Unified Networking

Single System View

Instant Information Access

Changes the users work with information

Rich model for information objects (type, content, properties, commands, etc)

New storage system for rich information (ofs)

Instant retrieval based on content, property queries (query)

Scalable to the enterprise network

Customizable platform for business information solutions

Preparing For The Next Generation

Win32 API

OLE 2

Expose application's controls as OLE controls

Expose applications services as OLE/COM interfaces

WOSA services

MAPI, ODBC



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